Northern Inyo County Local Healthcare District Board of Directors	April 15, 2015
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CALL TO ORDER The meeting was called to order at 5:30 pm by Denise Hayden, Vice

President.

PRESENT Denise Hayden, Vice President

D. Scott Clark, MD, Secretary Peter Watercott, Treasurer

John Ungersma, MD, Member at Large

ABSENT M.C. Hubbard, President

ALSO PRESENT Victoria Alexander-Lane, Chief Executive Officer

Mark Robinson MD, Chief of Staff Sandy Blumberg, Executive Assistant

NIH AUXILIARY QUARTERLY REPORT Northern Inyo Hospital (NIH) Auxiliary President Judy Fratella provided a quarterly report on Auxiliary activities. Ms. Fratella included mention of:

- Purchase of a Vidas Analyzer for the Hospital Laboratory
- A sales report from the Hospital gift shop
- The NIH Auxiliary recently received the *Citizens of the Quarter* award from the City of Bishop.

Stuart Souders MD and NIH Director of Diagnostic Imaging Patty Dickson presented Ms. Fratella and Auxiliary Treasurer Sharon Moore with a plaque memorializing the Auxiliary's donation of the Hospital's Automated Breast Ultrasound machine, which has already been instrumental in saving lives in this community.

## OPPORTUNITY FOR PUBLIC COMMENT

Ms. Hayden stated at this time persons in the audience may speak on any items not on the agenda on any matter within the jurisdiction of the District Board. She additionally noted that members of the audience will have the opportunity to address the Board on every item on the agenda, and that speakers will be limited to a maximum speaking time of two minutes each.

The following persons spoke during public comment:

- Martha Reynolds, Northern Inyo Hospital R.N.
- Devin Riley, NIH Information Technology Technical Services Manager

## CONSENT AGENDA

REVISED
PERFORMANCE
IMPROVEMENT AND
PROGRESSIVE
DISCIPLINE POLICY

Ms. Hayden called attention to the consent agenda for this meeting, which included approval of the minutes of the March 18 2015 regular meeting. It was moved by John Ungersma, MD, seconded by Peter Watercott, and unanimously passed to approve the proposed consent agenda item as presented.

Chief Executive Officer (CEO) Victoria Alexander-Lane called attention to a revised policy titled *Performance Improvement and Progressive* 

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	Discipline Policy and Procedure, which has re	=
	The revised policy was presented as an informathe Board.	ation item for members of
POLICY AND PROCEDURE APPROVAL, EMPLOYEE COMPLAINTS AND THE GRIEVANCE PROCESS	Ms. Alexander-Lane then called attention to appolicy titled <i>Employee Complaints and the Gri</i> moved by D. Scott Clark, MD, seconded by Dounanimously passed to approve the <i>Employee Grievance Process</i> policy and procedure as pre MD also spoke publicly on this agenda item.	evance Process. It was octor Ungersma, and Complaints and the
CHIEF EXECUTIVE OFFICER'S REPORT  PHYSICIAN RECRUITMENT UPDATE	<ul> <li>Ms. Alexander-Lane reported the following in recruitment:         <ul> <li>General surgeon Allison Robinson, MD NIH during the month of July</li> <li>Pediatrician Louisa Salisbury, MD and Kim, MD will both begin practicing at June</li> <li>Physician Assistant Sunny Sawyer will Rural Health Clinic (RHC) for same da</li> </ul> </li> </ul>	O will begin practicing at OB/Gyn physician Martha NIH during the month of begin seeing patients at th

JOINT COMMISSION SURVEY OF THE LAB Ms. Alexander-Lane introduced NIH Laboratory Director Fran Yuschak, who reported the Lab recently underwent an unannounced survey by the Joint Commission, and passed the inspection with no citations of significance being noted.

LAFCO UPDATE

Ms. Lane additionally reported that Hospital Administration will meet with the Inyo County Local Agency Formation Commission (LAFCO) in the next week, in order to discuss Southern Mono Healthcare District's current and proposed operations within the boundaries of the Northern Inyo County Local Healthcare District.

EMPLOYEE RECOGNITION EVENT

Ms. Alexander-Lane additionally reported that the Hospital's Long-Term Employee Recognition Event will be held on April 17, 2015.

LEGAL EXPENSES FOR UNION

Ms. Alexander-Lane also reported that the Healthcare District has already spent over \$48,000 in legal expenses for work done regarding formation of the nurses' union, and that the union start-up process is expected to be very long and to become much more expensive.

CHIEF OF STAFF REPORT Chief of Staff Mark Robinson, MD reported that following careful review and consideration the Medical Staff Executive Committee recommends Board approval of the following:

PRIVILEGING AND CREDTNTIALING

1. Approval of appointment to the NIH Provisional Consulting Medical Staff of Board-certified Radiology Physician Edmund Pillsbury, M.D. according to the approved privileges as requested through December 31, 2016. This recommendation is made consequent to careful review of the applicant's application and

- supporting documentation.
- 2. Privileging of Sunny Sawyer, PA-C to function according to the approved NIH Physician Assistant Protocols as requested through December 31, 2016. This recommendation is made pursuant to careful review of the Physician Assistant Certified application and supporting documentation by majority vote.
- 3. Advancement from Provisional Consulting Staff of Jeanette Schneider, MD to Consulting Staff with clinical privileges as requested. This recommendation is made consequent to careful review of the applicant's applications and supporting documentation
- 4. Granting of additional privileges as requested commensurate with their current practice to the following:
  - Thomas McNamara, MD, Radiology
  - Joy Engblade, MD, Hospitalist
- 5. Approval of the following policies/procedures, which have been reviewed and recommended by the appropriate Medical Staff Committees:
  - A. Policies/Procedures/Protocols:
    - 1. Diagnostic Imaging Imaging Equipment Quality Control
    - 2. Diagnostic Imaging Monitoring and Documentation of Fluoroscopic Quality Control
    - 3. Diagnostic Imaging Ordering Privilege and Procedure
    - 4. Diagnostic Imaging Guidelines for the use of radiology equipment in other areas
    - 5. Diagnostic Imaging Self-Referral for Breast Screening Exams
    - 6. DI Standards of Care
    - 7. Diagnostic Imaging Nuclear Medicine New Employee/Annual Orientation
    - 8. Diagnostic Imaging Ordering Radioactive Materials
    - 9. Diagnostic Imaging MRI Safety, Ear Protection
    - 10. Diagnostic Imaging Premedication for Radiographic Contrast Sensitivity
    - 11. Diagnostic Imaging MRI Safety Magnet Room Safety
    - 12. Diagnostic Imaging CT Dose Documentation
    - 13. Diagnostic Imaging Patient Priority
    - 14. Diagnostic Imaging Teleradiology Services
    - 15. Patient Requiring Psychiatric Evaluation and Treatment

PROTOCOLS APPROVAL

POLICY/PROCEDURES/

It was moved by Doctor Clark, seconded by Doctor Ungersma, and unanimously passed to approve items 1 through 4 as presented. It was then moved by Mr. Watercott, seconded by Doctor Clark, and passed unanimously to approve policies/procedures/and protocols 1 through 15 as presented.

CHIEF NURSING OFFICER REPORT Chief Nursing Officer Kathy Decker, RN provided a monthly nursing department report which included an update on performance excellence projects; a flu season update; and a nursing education update.

PERFORMANCE EXCELLENCE REPORT Chief Performance Excellence Officer Maria Sirois provided a monthly update on hospital Performance Excellence projects and activities, including introduction of the Baldridge Model of performance excellence and discipline, and the Hospital's implementation of Lean Six Sigma training.

**NEW BUSINESS** 

FINANCIAL REPORT

Chief of Fiscal Services Carrie Petersen provided a review of the NIH Financial and Statistical and Reports as of February 28, 2015. Ms. Petersen called attention to statistics of importance including patient revenue; accounts receivables; investments; long term debt; expenses; and review of the Balance Sheet as of February 28 2015. Regarding the Statement of Operations she additionally noted that revenue is running 8% over budget for the year; inpatient days are 44 percent higher than the previous year; and the excess of revenues over expenses for the fiscal year-to-date is \$503,756. Following review of the information provided it was moved by Mr. Watercott, seconded by Doctor Ungersma, and unanimously passed to approve the Financial and Statistical Reports as of February 28 2015 as presented.

AUXILIARY BYLAWS APPROVAL Ms. Alexander-Lane called attention to annual approval of the NIH Auxiliary Bylaws, which have undergone no significant changes. It was moved by Mr. Watercott, seconded by Doctor Clark and unanimously passed to approve the NIH Auxiliary Bylaws as updated.

B CLINICS SLIDING SCALE DISCOUNT FEE POLICY Chief of Fiscal Services Carrie Petersen called attention to a proposed Sliding Scale Discount Fee Policy for the NIH "B" Clinics. Following review of the discounts indicated it was moved by Doctor Ungersma, seconded by Mr. Watercott, and unanimously passed to approve the proposed NIH "B" Clinics Sliding Scale Discount Fee Policy as presented.

BOARD MEMBER REPORTS Ms. Hayden asked if any members of the Board wished to report on any items of interest. Director Ungersma provided a report on the Association of California Healthcare Districts Legislative Day that was recently held in Sacramento.

ADJOURNMENT TO CLOSED SESSION

At 6:51 pm Ms. Hayden announced the Board of Directors would adjourn to closed session to:

A. Hear reports on the hospital quality assurance activities from the responsible department head and the Medical Staff Executive Committee (Section 32155 of the Health and Safety Code, and Section 54962 of the Government Code).

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	<ul> <li>B. Discussion of potential litigation (Gov 54956(d)(2)).</li> <li>C. Discussion of an OB/Gyn arrangement and Martha Kim MD (Government Communication)</li> </ul>	ts with Jeanine Arndal MD,
RETURN TO OPEN SESSION AND REPORT OF ACTION TAKEN	At 8:02 pm the meeting returned to open sessithat the Board took no reportable action.	on. Ms. Hayden reported
PHYSICIAN AGREEMENTS WITH	<ul><li>Ms. Hayden then called attention to approval of agreement for General Surgery Robinson, MD</li></ul>	
DOCTORS KIM; ARNDAL; AND KARP	<ul> <li>Approval of relocation Expense Agreement with Allison Robinson, MD</li> <li>Approval of agreement for Pediatric Services with Louisa Salisbury, MD</li> </ul>	
	<ul> <li>Approval of Relocation Expense Agreement</li> <li>Approval of changes to OB/Gyn services arr Arndal MD, and Martha Kim MD</li> </ul>	•
	It was moved by Doctor Clark, seconded by Dunanimously passed to approve all four agrees	
ADJOURNMENT	The meeting was adjourned at 8:05 pm.	

Attest:

Denise Hayden, Vice President

D. Scott Clark, M.D., Secretary